

## List of Key Group Companies

- MCC EuroChem, JSC
- Kovdorsky GOK, JSC
- Novomoskovsky Azot, JSC
- Nevinnomyssky Azot, JSC
- Industrial Group Phosphorite, LLC
- EuroChem-Belorechenskie Minudobrenia, LLC
- Lifosa AB
- EuroChem Antwerpen N.V.
- EuroChem-Usolskiy Potash Complex, LLC
- EuroChem-VolgaKaliy, LLC